# Beef & Sheep Market Outlook





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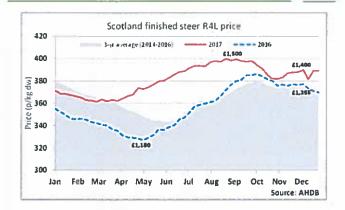


18 Jan 2018



#### Finished cattle market





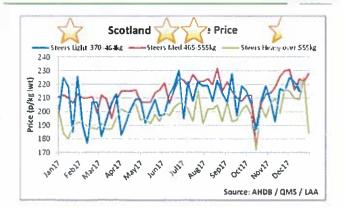
#### Finished cattle market



- Young Bulls (currently +5p on year but wider steer diff)
- Scotch premium c.15p over SE but 0p over NE
- AA premium c.390/kg dwt (+10p depending)
- Cull cows
  - Higher throughput this autumn (-4%)
  - Waiting lists
  - Manufacturing beef, exports

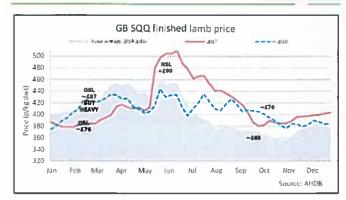
#### Store cattle

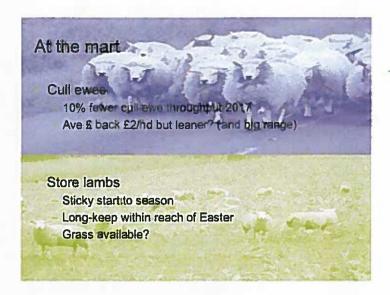




#### Prime lamb market







Over the next few months...



# Key dates



	2017	2018	2019
Brexit	2-1		29 Mar
Mother's Day	26 Mar	11 Mar	31 Mar
Easter	16 Apr	01 Apr	21 Apr
Ramadan – start	27 May	16 May	06 May
Eid al-Fitr – festival of fast breaking	25 Jun	14 Jun	04 Jun
Eid al-Adha – festival of sacrifice	01 Sept	21 Aug	11 Aug
Christmas		25 Dec	

NSL supply 2018?



#### More ewes

Approx. no's:	Breeding ewe numbers 2005*	Breeding ewe numbers 2017*	Change since decoupling	Change on year 2016 - 2017
UK	14,567,000	13,749,000	-6%	2.1%
Scotland	3,142,000	2,661,000	-15%	2.0%
		Ew	June Agricultural Ceres used for breeding in	nsus (home nations)* the previous season*

- More lamb carryover
- ...Growing national ewe flock (?)

#### Future cattle supply



#### Change in livestock no's



GB calf registrations
(excluding dairy females)

= 2015 = 2016 = 2017

| 2015 | 2016 | 2017
| 2016 | 2017
| 2016 | 2017
| 2017 | 2016 | 2017
| 2018 | 2017 | 2018 | 2017
| 2018 | 2018 | 2017 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 | 2018 |

UK beef cow herd

1,580,000

- Down 0.4% on year

- Down 9% since 2005

Scotland beef cow herd

432,812

- Down 1% on year

- Down 14% since 2005



#### **Timelines**



· 29 March 2019

Yearling cattle sold from bulling 2018

The lambs born from tupping 2018

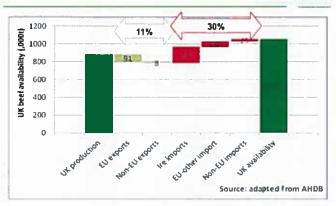
#### Beef production & trade, 2015

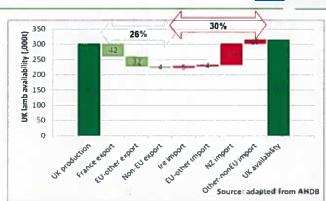


# **ADVISORY**

#### Lamb production & trade, 2015







#### What we think we know



- At least 2 year transition expected post 2019
- Overall PI and PII budget remains until 2022
- Some stability before significant change
- BAP by 2022 (?) Command paper due soon -Scot Gov input where doesn't prejudice trade negotiations
- Change towards payment for public goods (loose def.), productivity and volatility mngt
- 25 year Enviro Plan to be published shortly

#### Brexit: Watch closely but control the controllables



"Whichever scenario [of the 3 considered] is chosen, higher-performing farms remain profitable in every sector. These farms are best placed to weather the negative impacts of any of the Brexit scenarios."

"This suggests taking steps to improve productivity and performance would enable farmers to mitigate potentially negative impacts of Brexit, even before details on agricultural trade or policy emerge."

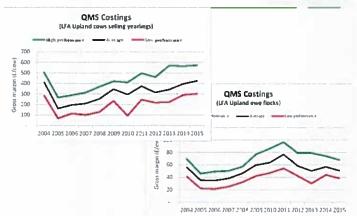
Horizon, Brexit scenarios - and impact assessment, AHDB Oct/Nov 2017 https://ahdb.org.uk/brexit/default.aspx

# "It's nae whit ye hae but whit ye dae wi whit ye hae"

...mostly true ...and increasingly so

#### Cumulative benefits





# Other challenges

#### Diff between top & ave



#### Opportunity

Gross Margin	Upland sucklers selling yearlings (E/cow)	Upland ewe flocks (£/ewe)
GM top	574	70
GM ave	453	55
Diff	121 per cow	15 per ewe
	Source: Cattle and Sheep En	terprise Profitability in Scotland

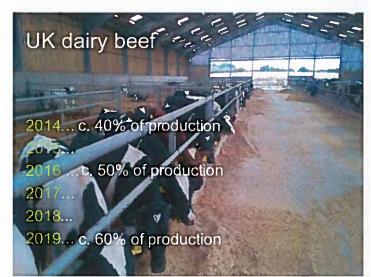
# **Profitability**



Is average going to be good enough?

Also need to think about...

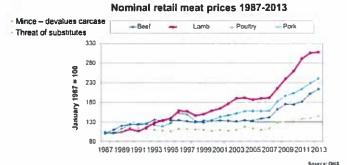
- Capital intensive
- Labour availability
- Safety (esp. lone working)



# Increase value per head



"the consumer will just need to pay more"??



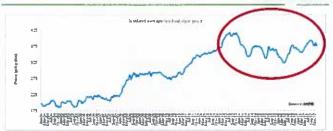
Challenges - Beef



- Lack of profitability
   Headage payment maxed ~£400/cow unit
- 2. Dairy beef
- 3. Poultry and other proteins
- 4. Long-term volatility

#### Long-term volatility





- Key drivers of price inflation:
  - Vastly lower headage payment & effectively no intervention
  - Falling national herd
  - Global beef reduction
  - Horsegate ...... but now with greater volatility!

# Long-term volatility





#### Long-term volatility



#### How to even out the bumps?

- Don't, ... just hold on and enjoy the ride
- Livestock market insurance
- React to forecasting models
- Direct supply chain
- Direct supply agreements
  - Criteria Price, weight, type/frame, health, treatments, breed, age, transition diet...

#### Challenges - Beef



- Lack of profitability
   Headage payment maxed ~£400/cow unit
- 2. Dairy beef
- 3. Poultry and other proteins
- 4. Long-term volatility
- 5. Straw availability / cost
- 6. Deadweight limit changes
- 7. Competitive land/labour use

#### Challenges

FARM **ADVISORY** SERVICE

- Successive low profitability
  - Market volatility
  - Lack of reinvestment
  - Ageing farmer profile
- CAP budget trending lower
- High production costs
- Dependent on the weather
- Grassland management
  - Slow springs
- Wormer resistance & antibiotic usage
- Exposed to the exchange rate

- Changing carcase requirements
  - Store cattle
  - Breeding and genetics
- 'Glass ceiling' for sale price
  - Low food price inflation policy
  - Aggressive retail environment Chicken
- Falling consumption and timing of imports
  - Produce something the retailer (and consumer cannot ignore!)



# **Options**





# Disperse (part or all)?



- · Positive gross margin i.e. still a positive contribution to cover fixed costs
  - Will fixed costs fall?
- Other benefits?
  - Conservation
  - Mixed grazing (worm control)
  - Spread risk
  - Aid cash flow



# Increase value per head



#### Super cow project



- How?
- Specification
- Breed
- Health status
- Market (breeding stock)
- Timing of sale
- Weight (but remember cost of weight gain)

# Cow cash contribution to herd gross margin The bad The ugly

# Turning the ship around



- Assuming the right type of bull is on farm!
- Bull out

Summer 2018

Calving

Spring 2019

Heifer offspring to bull

Summer 2021?

Heifer calving

Spring 2022

Finisher produced

**Spring 2024?** 

- That replacement heifer is only 50% of the 'new/revised' genetics
- It will take 10 years to reflect a new breeding policy

#### Q: The group



- What type of heifer are you currently selecting?
  - Homebred heifer criterion
  - Purchased heifer criterion
    - Bucket calves
    - Bulling heifers
    - In-calf
    - Calf at foot

# Who is more profitable?



MERCE AND MINE	Farmer A	Farmer B
Average Sale Price	£948	\$883
Top Price	£1180	£1020

# Who is more profitable?



	Farmer A	Farmer B
Average Sale Price	£948	8883
Top Price	£1180	£1020
Av weight	447kg	440kg
Calves Sold	73	82
Total Return	£69,204	£72,816
Cows to the bull	90	88

# More live calves / farm unit SR ADVISORY SERVICE



Archorage	Farmer A	Farmer B
Total Return	£69 204	£72,816

- That is only the difference in sales
- Reduced cost of maintaining barren cow 🧔
- Reduced cost of maintaining big cows
- More smaller cows per shed space / silage bale &
- More cows per labour unit



# Cow efficiency



	Buil calves	Heifer calves
Cow weights	Efficiency factor	Efficiency factor
501-550	52.1	49.2
551-600	53.9	45.3
601-650	51.6	43.4
651-700	46.1	39.5
701-750	42.0	36.1
+751	39.4	37.2

- SAC funded by QMS (2009)
- It is just one trial
- But also showed not necessarily smaller calves at finishing

# Kg of calf weaned per kg cow – herd



CONSULT-NO

	SAC Monitor Farm	Simon Frost
Cow weight (kg)	667 x 100 = 66,700	595 x 100 = 59,500
Calf 200 day wt (kg)	291 x 85 = 24,735	336 x 95 = 31,920
Herd efficiency (% of cow weight)	37	54
	<40% = too low 41-45% = ok (but improvab 46-50% = good >50% = excellent	ile)

#### The group



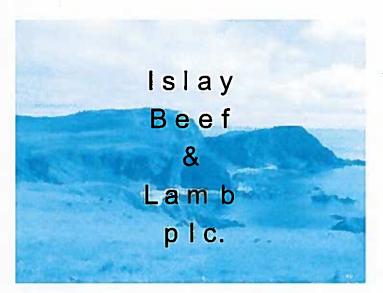
- Body condition scoring?
- Forage budget?
- Two or three year old calving?
- Who is using EBV's?

# Benchmarks / KPI's



- Minimum standard or <u>Aspirational</u> target
  - To help address a particular issue
  - To help identify an over-ridding problem
- To <u>instigate</u> or to <u>prevent</u> change
- Benchmark like for like
- Use as accurate info as possible
- Should be easy to report





# Islay's vital stats



- Farms (BRNs) (active/non-active)
- Breeding cows with calf
- Total cattle
- Breeding ewes
- Total sheep

#### Diff between top & ave



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# **New Technology**



# Feed efficiency



- Net Feed Efficiency
- First batch 82 bulls
  - Individual basis 25% diff in feed intake for same gain = £95/hd over 200d
  - Top 1/3 v bottom 1/3 diff = £48/hd over 200d finishing period

